Turin, 1st November 2023

# Iveco Group 2023 Third Quarter Results

Iveco Group consolidated revenues of €3.8 billion (up 7% year-on-year).

Adjusted EBIT of €213 million (up €112 million) and adjusted net income of €84 million.

Net cash of Industrial Activities at €725 million.

Full year 2023 financial guidance increased.

The Company announces its Capital Markets Day to be held 14th March 2024.



"Consistent execution throughout the third quarter is reflected clearly in our numbers: revenues at €3.8 billion, up 7% year-on-year, and the Adjusted EBIT at €213 million, up €112 million. Despite most of our channel inventory is already with orders from end customers, we slowed down the delivery of new vehicles to our network as we experienced rather long, capacity related lead-times at multiple bodybuilders across Europe. This led to a somewhat high level of finished inventory - and cash absorption at Group level - which we will deplete over the course of fourth quarter 2023 and first quarter 2024. Furthermore, in a couple of weeks, we are going to launch our Model Year 2024 full range of vans and trucks, with best-in-class powertrains and our all-new XC13 combustion engine. Reaching this milestone will provide the targeted boost to keep pace with our growth strategy, which we will present in greater detail for each business unit during our upcoming Capital Markets Day on 14th March 2024."

Gerrit Marx, Chief Executive Officer

# 2023 Third Quarter Results(1)

(all amounts € million, unless otherwise stated – comparison vs Q3 2022)

| EU-IFRS FINANCIAL MEASURES             |       |          | NON-EU-IFRS FINANCIAL MEASURES (2)              |       |          |  |
|--|-------|----------|---|-------|----------|--|
| Consolidated EBIT                      | 206   | +80      | Adjusted EBIT                                   | 213   | +112     |  |
| of which EBIT of Industrial Activities | 171   | +82      | of which Adjusted EBIT of Industrial Activities | 180   | +116     |  |
| Profit/(loss) for the period           | 94    | +47      | Adjusted net income                             | 84    | +54      |  |
| Diluted EPS €                          | 0.32  | +0.15    | Adjusted diluted EPS €                          | 0.28  | +0.18    |  |
| Cash flow from operating activities    | (203) | -170     | Free cash flow of Industrial Activities         | (375) | -143     |  |
| Cash and cash equivalents              | 1,453 | -248 (*) | Available liquidity                             | 3,506 | -258 (*) |  |

(\*) Comparison vs 30th June 2023.

**Consolidated revenues** of €3,757 million, up 6.7%. **Net revenues of Industrial Activities** of €3,671 million, up 5.8%, mainly due to positive price realisation and better mix.

Adjusted EBIT of €213 million (€112 million increase compared to Q3 2022), with a 5.7% margin (up 280 bps compared to Q3 2022). Adjusted EBIT of Industrial Activities of €180 million (€64 million in Q3 2022) and margin at 4.9% (up 310 bps compared to Q3 2022), reflecting a strong price realisation in the quarter.

Adjusted net income of €84 million (€54 million increase compared to Q3 2022). Adjusted diluted earnings per share of €0.28 (up €0.18 compared to Q3 2022).

Financial expenses of €97 million (€65 million in Q3 2022), increasing mainly as a consequence of higher interest rates and the impact of hyperinflation accounting primarily in Argentina.

Reported income tax expense of €15 million, with adjusted effective tax rate (adjusted ETR<sup>(2)</sup>) of **28**% reflecting different tax rates applied in the jurisdictions where the Group operates and some other discrete items.

Net cash of Industrial Activities<sup>(2)</sup> at €725 million (€1,727 million at 31st December 2022). Free cash flow of Industrial Activities negative for €375 million (negative for €232 million in Q3 2022) primarily due to higher working capital absorption partially offset by positive price realisation.

Available liquidity at €3,506 million as of 30<sup>th</sup> September 2023, down €258 million from 30<sup>th</sup> June 2023, including €2,000 million of undrawn committed facilities.

## 2023 Financial Guidance(\*)

Based on the solid third quarter performance, current industry outlook, evolving order backlogs and no signs of unusual levels of order cancellations, Iveco Group is raising its full year 2023 financial guidance again as follows:

- Consolidated Adjusted EBIT increased to between €870 million and €900 million (previous guidance: between €750 million and €800 million)
- Net revenues of Industrial Activities<sup>(\*\*)</sup> increased to between 8% and 9% versus full year 2022 (previous guidance: up to between 5% and 8% versus full year 2022)
- Adjusted EBIT of Industrial Activities increased to between €770 million and €800 million (previous guidance: up to between €650 million and €700 million)
- SG&A costs of Industrial Activities confirmed at ~6% of net revenues
- Net cash of Industrial Activities confirmed at ~€2.0 billion, including share buy-back and extraordinary transactions already communicated
- Investments of Industrial Activities<sup>(\*\*\*)</sup> increased to up ~20% versus full year 2022 (previous guidance: up ~15% versus full year 2022).
- (\*) Financial Guidance based on current visibility. A significant escalation or expansion of current macroeconomic and geopolitical issues, supply chain issues and global logistic constraints, and energy and material availability and relevant price variability could have a material adverse effect on liveco Group financial results.
- (\*\*) Including currency translation effects.
- (\*\*\*) Investments in property, plant and equipment, and intangible assets (excluding assets sold under buyback commitments and assets under operating leases).

Notes, see page 4



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# **Subsequent Events**

In October, IDV announced that the supply of a second tranche of 1,107 trucks ordered by the Romanian Ministry of National Defence has come into force. Also in October at the Busworld trade show in Brussels, IVECO BUS exhibited its extensive offering of full electric vehicles spanning from city and intercity buses to minibuses, a complete electromobility range capable of meeting the

requirements of every mission. This carbon-free range will be extended with the new E-WAY H2 hydrogen-powered city bus, which premiered at Busworld. It is equipped with a fuel cell system by HTWO, Hyundai Motor Group's fuel cell system-based hydrogen business brand.

# 2023 Q3 Performance and Results by Segment

Iveco Group closed the third quarter with continuous margin improvements across segments on the back of solid positive price realisation. The consolidated adjusted EBIT margin was up 280 bps to 5.7% and the Industrial Activities adjusted EBIT margin was up 310 bps to 4.9%.

Iveco Group is continuing its efforts to shorten **order books** to healthier levels in preparation for the Model Year 2024 order opening, with 25 weeks of production already sold for light commercial vehicles ("LCV") and around 20 weeks for both medium and heavy-duty trucks ("M&H"). As a result of this effort, worldwide truck **book-to-bill** was 0.73 at the end of the third quarter 2023. Truck and bus deliveries were down 8% on a worldwide basis, with Europe flat vs Q3 2022 (M&H up 13% and Bus up 18%, offset by lower LCV deliveries vs same period last year). Powertrain positive trajectory in increasing the Adjusted EBIT margin is well on track.

# **Commercial and Specialty Vehicles**

|                              | Q3 2023 | Q3 2022 | Change |     |
|------------------------------|---------|---------|--------|-----|
| Net revenues<br>(€ million)  | 3,198   | 2,987   | +7.1%  |     |
| Adjusted EBIT<br>(€ million) | 197     | 78      | +119   |     |
| Adjusted EBIT margin         | 6.2%    | 2.6%    | +360   | bps |

The European **truck market** was up 21% year-on-year, with LCV up 16% and M&H up 29%. The South American truck market was down 24% in both LCV and M&H. **Bus registrations** increased 25% in Europe and 16% in South America.

**Net revenues** were up 7.1%, primarily driven by positive price realisation, higher truck and bus volumes, and a better mix in Europe.

The **Adjusted EBIT** was €197 million, a €119 million increase compared to Q3 2022, driven by positive price realisation, partially offset by higher product costs. The Adjusted EBIT margin was at 6.2%.

# **Powertrain**

|                             | Q3 2023 | Q3 2022 | Change |     |
|-----------------------------|---------|---------|--------|-----|
| Net revenues<br>(€ million) | 952     | 906     | +5.1%  |     |
| Adjusted EBIT (€ million)   | 53      | 34      | +19    |     |
| Adjusted EBIT margin        | 5.6%    | 3.8%    | +180   | bps |

**Net revenues** were up 5.1% compared to Q3 2022, mainly due to positive price realisation and better mix. Sales to external customers accounted for 53% (56% in Q3 2022).

The **Adjusted EBIT** was €53 million, up €19 million compared to Q3 2022, mainly driven by positive price realisation more than offsetting increased raw material and energy costs. The Adjusted EBIT margin was at 5.6%.

# **Financial Services**

|                                      | Q3 2023 | Q3 2022 | Change |  |
|--------------------------------------|---------|---------|--------|--|
| Net revenues<br>(€ million)          | 127     | 73      | +74.0% |  |
| Adjusted EBIT (€ million)            | 33      | 37      | -4     |  |
| Equity at quarter-end (€ million)    | 844     | 789     | +55    |  |
| Retail loan originations (€ million) | 414     | 263     | +151   |  |

**Net revenues** were up 74% compared to Q3 2022, mainly due to higher base rates and a higher receivables portfolio.

The **Adjusted EBIT** was at €33 million, down €4 million compared to Q3 2022, primarily due to higher SG&A costs related to GATE development.

The Iveco Group **managed portfolio** (including unconsolidated joint ventures) was €7,133 million at the end of the quarter (of which retail was 40% and wholesale 60%), up €1,293 million compared to 30<sup>th</sup> September 2022.

The receivable balance greater than 30 days past due as a percentage of the on-book portfolio was at 2.3% (2.8% as of 30th September 2022).

Iveco Group 2023 Results for the Nine Months ended 30th September 2023

Iveco Group consolidated revenues of €11.3 billion (up 14% year-on-year). Adjusted net income of €303 million and adjusted EBIT of €676 million.

# Results for the Nine Months ended 30th September 2023(1)

(all amounts € million, unless otherwise stated – comparison vs the nine months ended 30th September 2022)

| EU-IFRS FINANCIAL MEASURES             |       |       | NON-EU-IFRS FINANCIAL MEASURES (2) |   |       |       |     |
|--|-------|-------|------------------------------------|---|-------|-------|-----|
| Consolidated EBIT                      | 608   | +348  |                                    | Adjusted EBIT                                   | 676   | +355  |     |
| of which EBIT of Industrial Activities | 498   | +300  |                                    | of which Adjusted EBIT of Industrial Activities | 580   | +343  |     |
| Profit/(loss) for the period           | 254   | +186  |                                    | Adjusted net income                             | 303   | +171  |     |
| Diluted EPS €                          | 0.89  | +0.68 |                                    | Adjusted diluted EPS €                          | 1.07  | +0.62 |     |
| Cash flow from operating activities    | (305) | -284  |                                    | Free cash flow of Industrial Activities         | (837) | -328  |     |
| Cash and cash equivalents              | 1,453 | -835  | (*)                                | Available liquidity                             | 3,506 | -858  | (*) |

<sup>(\*)</sup> Comparison vs 31st December 2022.

# **Commercial and Specialty Vehicles**

|                             | Q3 YTD<br>2023 | Q3 YTD<br>2022 | Change   |
|-----------------------------|----------------|----------------|----------|
| Net revenues<br>(€ million) | 9,566          | 8,281          | +15.5%   |
| Adjusted EBIT (€ million)   | 576            | 249            | +327     |
| Adjusted EBIT margin        | 6.0%           | 3.0%           | +300 bps |

# **Powertrain**

|                             | Q3 YTD<br>2023 | Q3 YTD<br>2022 | Change |     |
|-----------------------------|----------------|----------------|--------|-----|
| Net revenues<br>(€ million) | 3,200          | 2,904          | +10.2% |     |
| Adjusted EBIT (€ million)   | 180            | 126            | +54    |     |
| Adjusted EBIT margin        | 5.6%           | 4.3%           | +130   | bps |

# **Financial Services**

|                              | Q3 YTD<br>2023 | Q3 YTD<br>2022 | Change |  |
|------------------------------|----------------|----------------|--------|--|
| Net revenues<br>(€ million)  | 343            | 182            | +88.5% |  |
| Adjusted EBIT<br>(€ million) | 96             | 84             | +12    |  |

### Notes

- 1) Iveco Group reports quarterly and annual consolidated financial results under EU-IFRS. The tables and discussion related to the financial results of the Company and its segments shown in this press release are prepared in accordance with EU-IFRS.
- 2) Non-EU-IFRS financial measures: refer to the "Non-EU-IFRS Financial Information" section of this press release for information regarding non-EU-IFRS financial measures. Refer to the specific table in the "Other Supplemental Financial Information" section of this press release for the reconciliation between the non-EU-IFRS financial measure and the most comparable EU-IFRS financial measure.

## **Non-EU-IFRS Financial Information**

Iveco Group monitors its operations through the use of several non-EU-IFRS financial measures. Iveco Group's management believes that these non-EU-IFRS financial measures provide useful and relevant information regarding its operating results and enhance the readers' ability to assess Iveco Group's financial performance and financial position. Management uses these non-EU-IFRS measures to identify operational trends, as well as make decisions regarding future spending, resource allocations and other operational decisions as they provide additional transparency with respect to our core operations. These non-EU-IFRS financial measures have no standardized meaning under EU-IFRS and are unlikely to be comparable to other similarly titled measures used by other companies and are not intended to be substitutes for measures of financial performance and financial position as prepared in accordance with EU-IFRS.

Iveco Group's non-EU-IFRS financial measures are defined as follows:

- Adjusted EBIT: is defined as EBIT before restructuring costs and non-recurring items. In particular, non-recurring items are specifically disclosed items that
  management considers rare or discrete events that are infrequent in nature and not reflective of on-going operational activities.
- Adjusted Net Income/(Loss): is defined as profit/(loss) for the period, less restructuring costs and non-recurring items, after tax.
- Adjusted Diluted EPS: is computed by dividing Adjusted Net Income/(Loss) attributable to Iveco Group N.V. by a weighted-average number of Common Shares outstanding during the period that takes into consideration potential Common Shares outstanding deriving from the Iveco Group share-based payment awards, when inclusion is not anti-dilutive. When Iveco Group provides guidance for adjusted diluted EPS, the Group does not provide guidance on an earnings per share basis because the EU-IFRS measure will include potentially significant items that have not yet occurred and are difficult to predict with reasonable certainty prior to year-
- Adjusted Income Taxes: is defined as income taxes less the tax effect of restructuring expenses and non-recurring items, and non-recurring tax charges or benefits.
- Adjusted Effective Tax Rate (Adjusted ETR): is computed by dividing a) adjusted income taxes by b) profit (loss) before income taxes, less restructuring expenses
  and non-recurring items.
- Net Cash (Debt) and Net Cash (Debt) of Industrial Activities: Net Cash (Debt) is defined as total Debt plus Derivative liabilities, net of Cash and cash equivalents, Derivative assets and other current financial assets (primarily current securities, short-term deposits and investments towards high-credit rating counterparties) and financial receivables from CNH Industrial deriving from financing activities and sale of trade receivables. Iveco Group provides the reconciliation of Net Cash (Debt) to Total (Debt), which is the most directly comparable EU-IFRS financial measure included in the Group's consolidated statement of financial position. Due to different sources of cash flows used for the repayment of the debt between Industrial Activities and Financial Services (by cash from operations for Industrial Activities using Net Cash (Debt) of Industrial Activities
- Free Cash Flow of Industrial Activities (or Industrial Free Cash Flow): refers to Industrial Activities, only, and is computed as consolidated cash flow from operating
  activities less: cash flow from operating activities of Financial Services; investments of Industrial Activities in property, plant and equipment and intangible assets; as
  well as other changes and intersegment eliminations.
- Available Liquidity: is defined as cash and cash equivalents, including restricted cash, undrawn medium-term unsecured committed facilities, other current financial
  assets (primarily current securities, short-term deposits and investments towards high-credit rating counterparties), and financial receivables from CNH Industrial
  deriving from financing activities and sale of trade receivables.

# **Forward-looking statements**

All statements other than statements of historical fact contained in this earning release, including competitive strengths; business strategy; future financial position or operating results; budgets; projections with respect to revenue, income, earnings (or loss) per share, capital expenditures, dividends, liquidity, capital structure or other financial items; costs; and plans and objectives of management regarding operations and products, are forward-looking statements. Forward-looking statements also include statements regarding the future performance of Iveco Group and its subsidiaries on a standalone basis. These statements may include terminology such as "may", "will", "expect", "could", "should", "intend", "estimate", "anticipate", "believe", "outlook", "continue", "remain", "on track", "design", "target", "objective", "goal", "forecast", "projection", "prospects", "plan", or similar terminology. Forward-looking statements are not guarantees of future performance. Rather, they are based on current views and assumptions and involve known and unknown risks, uncertainties and other factors, many of which are outside the Company's control and are difficult to predict. If any of these risks and uncertainties materialize (or they occur with a degree of severity that the Company is unable to predict) or other assumptions underlying any of the forward-looking statements prove to be incorrect, including any assumptions regarding strategic plans, the actual results or developments may differ materially from any future results or developments expressed or implied by the forward-looking statements. Factors, risks and uncertainties that could cause actual results to differ materially from those contemplated by the forward-looking statements include, among others: the continued uncertainties related to the unknown duration and economic, operational and financial impacts of the Russia-Ukraine war: supply chain disruptions and global logistic constraints, including, industry capacity constraints, supplier viability issues, material availability and relevant price volatility; increased vulnerability to cybersecurity or data privacy incidents, also due to potential massive availability of Generative Artificial Intelligence; the many interrelated factors that affect consumer confidence and worldwide demand for capital goods and capital goods-related products, including demand uncertainty caused by current macroeconomic and geopolitical issues; changes in government policies regarding banking, monetary and fiscal policy; legislation, particularly pertaining to capital goods-related issues such as agriculture, the environment, debt relief and subsidy program policies, trade and commerce and infrastructure development; government policies on international trade and investment, including sanctions, import quotas, capital controls and tariffs; volatility in international trade caused by the imposition of tariffs, sanctions, embargoes, and trade wars; actions of competitors in the various industries in which we compete; development and use of new technologies and technological difficulties; the interpretation of, or adoption of new, compliance requirements with respect to engine emissions, safety or other aspects of our products; production difficulties, including capacity and supply constraints and excess inventory levels; labour relations; interest rates and currency exchange rates; inflation and deflation; energy prices; prices for agricultural commodities; housing starts and other construction activity; our ability to obtain financing or to refinance existing debt; price pressure on new and used vehicles; the resolution of pending litigation and investigations on a wide range of topics, including dealer and supplier litigation, follow-on private litigation in various jurisdictions after the settlement of the EU antitrust investigation of the Iveco Group announced on 19th July 2016, intellectual property rights disputes, product warranty and defective product claims, and emissions and/or fuel economy regulatory and contractual issues; security breaches, cybersecurity attacks, technology failures, and other disruptions to the information technology infrastructure of Iveco Group and its suppliers and dealers; security breaches with respect to our products; further developments of geopolitical threats (e.g. China Trade tensions) which could impact our operations, supply chains, distribution network, as well as negative evolutions of the economic and financial conditions at global and regional levels; political and civil unrest; volatility and deterioration of capital and financial markets, including other pandemics, terrorist attacks or acts of war in Europe and elsewhere; our ability to realise the anticipated benefits from our business initiatives as part of our strategic plan; our failure to realise, or a delay in realising, all of the anticipated benefits of our acquisitions, joint ventures, strategic alliances or divestitures and other similar risks and uncertainties, and our success in managing the risks involved in the foregoing.

Forward-looking statements are based upon assumptions relating to the factors described in this earnings release, which are sometimes based upon estimates and data received from third parties. Such estimates and data are often revised. Actual results may differ materially from the forward-looking statements as a result of a number of risks and uncertainties, many of which are outside lveco Group's control. Except as may be required by applicable rules, Iveco Group expressly disclaims any intention to provide, update or revise any forward-looking statements in this announcement to reflect any change in expectations or any change in events, conditions or circumstances on which these forward-looking statements are based. Further information concerning Iveco Group, including factors that potentially could materially affect Iveco Group's financial results, is included in Iveco Group's reports and filings under applicable regulations.

### **About Iveco Group**

Iveco Group N.V. (EXM: IVG) is the home of unique people and brands that power your business and mission to advance a more sustainable society. The eight brands are each a major force in its specific business: IVECO, a pioneering commercial vehicles brand that designs, manufactures, and markets heavy, medium, and light-duty trucks; FPT Industrial, a global leader in a vast array of advanced powertrain technologies in the agriculture, construction, marine, power generation, and commercial vehicles sectors; IVECO BUS and HEULIEZ, mass-transit and premium bus and coach brands; IDV, for highly specialised defence and civil protection equipment; ASTRA, a leader in large-scale heavy-duty quarry and construction vehicles; MAGIRUS, the industry-reputed firefighting vehicle and equipment manufacturer; and IVECO CAPITAL, the financing arm which supports them all. Iveco Group employs more than 35,000 people around the world and has 20 industrial sites and 29 R&D centres. Further information is available on the Company's website <a href="https://www.ivecogroup.com">www.ivecogroup.com</a>.

### Slides Presentation, Conference Call and Webcast

Today, at 11:00 am CET / 10:00 am GMT, management will hold a conference call to present the third quarter and the nine months ended 30<sup>th</sup> September 2023 results to financial analysts and institutional investors. The call can be followed live online at Q3 2023 lveco Group Webcast and a recording will be available later on the Company's website <a href="https://www.ivecogroup.com">www.ivecogroup.com</a>. The slides presentation of the quarterly earnings result and 2023 industry outlook and Financial Guidance, including commentary in the form of notes pages, is being made available on the Company's website.

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Iveco Group N.V.
Condensed Consolidated Income Statement for the three and nine months ended 30th September 2023 and 2022 (Unaudited)

|   | Three months ended | 30 <sup>th</sup> September | Nine months ended 30th September |       |  |
|---|--------------------|----------------------------|----------------------------------|-------|--|
| (€ million)   | 2023               | 2022                       | 2023                             | 202   |  |
| Net revenues  | 3,757              | 3,520                      | 11,336                           | 9,939 |  |
| Cost of sales   | 3,078              | 3,038                      | 9,382                            | 8,58  |  |
| Selling, general and administrative costs                                     | 268                | 218                        | 751                              | 66    |  |
| Research and development costs  | 163                | 121                        | 435                              | 35    |  |
| Result from investments:  | 6                  | 4                          | 6                                | 1     |  |
| Share of the profit/(loss) of investees accounted for using the equity method | 6                  | 3                          | 6                                | 1     |  |
| Other income/(expenses) from investments                                      | -                  | 1                          | -                                |       |  |
| Gains/(losses) on the disposal of investments                                 | -                  | 29                         | -                                | 3     |  |
| Restructuring costs   | 4                  | 2                          | 12                               |       |  |
| Other income/(expenses)   | (44)               | (48)                       | (154)                            | (12   |  |
| EBIT  | 206                | 126                        | 608                              | 26    |  |
| Financial income/(expenses)   | (97)               | (65)                       | (254)                            | (12   |  |
| PROFIT/(LOSS) BEFORE TAXES  | 109                | 61                         | 354                              | 1:    |  |
| Income tax (expense) benefit  | (15)               | (14)                       | (100)                            | (6    |  |
| PROFIT/(LOSS) FOR THE PERIOD  | 94                 | 47                         | 254                              | (     |  |
| PROFIT/(LOSS) FOR THE PERIOD ATTRIBUTABLE TO:                                 |                    |                            |                                  |       |  |
| Owners of the parent  | 86                 | 45                         | 243                              | į     |  |
| Non-controlling interests   | 8                  | 2                          | 11                               |       |  |
| (in €)  |                    |                            |                                  |       |  |
| Earning (loss) per share attributable to common shareholders                  |                    |                            |                                  |       |  |
| Basic   | 0.32               | 0.17                       | 0.90                             | 0.2   |  |
| Diluted   | 0.32               | 0.17                       | 0.89                             | 0.2   |  |

Iveco Group N.V.

Condensed Consolidated Statement of Financial Position as of 30th September 2023 and 31st December 2022 (Unaudited)

| € million)   | 30 <sup>th</sup> September 2023 | 31st December 20 |
|--|---------------------------------|------------------|
| ASSETS   |                                 |                  |
| Intangible assets  | 1,711                           | 1,5              |
| Property, plant and equipment  | 3,057                           | 3,0              |
| Investments and other non-current financial assets:                          | 212                             | 2                |
| Investments accounted for using the equity method                            | 169                             |                  |
| Equity investments measured at fair value through other comprehensive income | 18                              |                  |
| Other investments and non-current financial assets                           | 25                              |                  |
| Leased assets  | 65                              |                  |
| Deferred tax assets  | 695                             | 7                |
| Total Non-current assets   | 5,740                           | 5,               |
| Inventories  | 3,850                           | 2,8              |
| Trade receivables  | 351                             | ;                |
| Receivables from financing activities  | 4,575                           | 4,3              |
| Current tax receivables  | 86                              |                  |
| Other current receivables and financial assets                               | 373                             | ;                |
| Prepaid expenses and other assets  | 80                              |                  |
| Derivative assets  | 30                              |                  |
| Cash and cash equivalents  | 1,453                           | 2,               |
| Total Current assets   | 10,798                          | 10,3             |
| Assets held for sale   | 56                              |                  |
| OTAL ASSETS  | 16,594                          | 16,0             |
| QUITY AND LIABILITIES  |                                 |                  |
| Issued capital and reserves attributable to owners of the parent             | 2,492                           | 2,3              |
| Non-controlling interests  | 65                              |                  |
| Total Equity   | 2,557                           | 2,3              |
| Provisions:  | 2,259                           | 2,               |
| Employee benefits  | 490                             | Į.               |
| Other provisions   | 1,769                           | 1,               |
| Debt:  | 4,713                           | 4,4              |
| Asset-backed financing   | 3,313                           | 3,               |
| Other debt   | 1,400                           | 1,;              |
| Derivative liabilities   | 52                              |                  |
| Trade payables   | 3,763                           | 3,6              |
| Tax liabilities  | 24                              |                  |
| Deferred tax liabilities   | 23                              |                  |
| Other current liabilities  | 3,147                           | 3,:              |
| Liabilities held for sale  | 56                              | -,-              |
| Total Liabilities  | 14,037                          | 13,0             |
| TOTAL EQUITY AND LIABILITIES   | 16,594                          | 16,0             |

# IVECO•GROUP

Iveco Group N.V. Condensed Consolidated Statement of Cash Flows for the nine months ended 30th September 2023 and 2022 (Unaudited)

|  | Nine months ende | ed 30th Septemb |
|--|------------------|-----------------|
| Emillion)  | 2023             | 202             |
| A) CASH AND CASH EQUIVALENTS AT BEGINNING OF THE PERIOD  | 2,288            | 89              |
| B) CASH FLOWS FROM/(USED IN) OPERATING ACTIVITIES:   |                  |                 |
| Profit/(loss) for the period   | 254              | 6               |
| Amortization and depreciation (net of vehicles sold under buy-back commitments and operating leases)                       | 432              | 41              |
| (Gains)/losses on disposal of non-current assets (net of vehicles sold under buy-back commitments)                         | (8)              | (5)             |
| Other non-cash items   | (21)             |                 |
| Dividends received   | 3                |                 |
| Change in provisions   | 173              | 4               |
| Change in deferred income taxes  | (5)              | (4:             |
| Change in items due to buy-back commitments (a)  | (30)             | 1               |
| Change in operating lease items (b)  | (14)             | (1              |
| Change in working capital  | (1,089)          | (45             |
| TOTAL  | (305)            | (2              |
| C) CASH FLOWS FROM/(USED IN) INVESTING ACTIVITIES:   |                  |                 |
| Investments in:  |                  |                 |
| Property, plant and equipment and intangible assets (net of vehicles sold under buy-back commitments and operating leases) | (541)            | (43)            |
| Consolidated subsidiaries and other equity investments   | (21)             | (2              |
| Proceeds from the sale of non-current assets (net of vehicles sold under buy-back commitments)                             | 15               | 1               |
| Net change in receivables from financing activities  | (234)            | (36             |
| Change in other current financial assets   | 12               | 2               |
| Other changes  | 95               | 64              |
| TOTAL  | (674)            | (13:            |
| D) CASH FLOWS FROM/(USED IN) FINANCING ACTIVITIES:   |                  |                 |
| Net change in debt and derivatives assets/liabilities  | 308              | 72              |
| Purchase of treasury shares  | (39)             |                 |
| TOTAL  | 269              | 72              |
| Translation exchange differences   | (125)            | 2               |
| E) TOTAL CHANGE IN CASH AND CASH EQUIVALENTS   | (835)            | 59              |
| F) CASH AND CASH EQUIVALENTS AT END OF THE PERIOD  | 1,453            | 1,49            |

Notes:

(a) Cash generated from the sale of vehicles under buy-back commitments, net of amounts included in Profit/(loss), is recognised under operating activities in a single line item, which includes changes in working capital, capital expenditure, depreciation and impairment losses.

(b) Cash from operating lease is recognised under operating activities in a single line item, which includes capital expenditure, depreciation, write-downs and changes in inventory.

Iveco Group N.V. Supplemental Consolidated Statements of Operations for the three months ended 30th September 2023 and 2022 (Unaudited)

|   |   | Three months ended 30th September 2023 |              |     |              |   | Three months ended 30th September 202 |              |     |             |  |
|---|---|--|--------------|-----|--------------|---|---------------------------------------|--------------|-----|-------------|--|
| (€ million)   | Industrial<br>Activities <sup>(1)</sup> | Financial<br>Services                  | Eliminations |     | Consolidated | Industrial<br>Activities <sup>(1)</sup> | Financial<br>Services                 | Eliminations |     | Consolidate |  |
| Net revenues  | 3,671                                   | 127                                    | (41)         | (2) | 3,757        | 3,471                                   | 73                                    | (24)         | (2) | 3,52        |  |
| Cost of sales   | 3,043                                   | 76                                     | (41)         | (3) | 3,078        | 3,044                                   | 18                                    | (24)         | (3) | 3,03        |  |
| Selling, general and administrative costs                                     | 247                                     | 21                                     | -            |     | 268          | 203                                     | 15                                    | -            |     | 21          |  |
| Research and development costs  | 163                                     | -                                      | -            |     | 163          | 121                                     | -                                     | -            |     | 12          |  |
| Result from investments:  | -                                       | 6                                      | -            |     | 6            | -                                       | 4                                     | -            |     |             |  |
| Share of the profit/(loss) of investees accounted for using the equity method | -                                       | 6                                      | -            |     | 6_           | (1)                                     | 4                                     | -            |     |             |  |
| Other income/(expenses) from investments                                      | -                                       | -                                      | -            |     | -            | 1                                       | -                                     | -            |     |             |  |
| Gains/(losses) on the disposal of nvestments                                  | -                                       | -                                      | -            |     | _            | 29                                      | -                                     | -            |     | :           |  |
| Restructuring costs   | 4                                       | -                                      | -            |     | 4            | 2                                       | -                                     | -            |     |             |  |
| Other income/(expenses)   | (43)                                    | (1)                                    | -            |     | (44)         | (41)                                    | (7)                                   | -            |     | (4          |  |
| EBIT  | 171                                     | 35                                     | -            |     | 206          | 89                                      | 37                                    | -            |     | 12          |  |
| Financial income/(expenses)   | (97)                                    | -                                      | -            |     | (97)         | (65)                                    | -                                     | -            |     | (6          |  |
| PROFIT/(LOSS) BEFORE TAXES  | 74                                      | 35                                     | -            |     | 109          | 24                                      | 37                                    | -            |     |             |  |
| Income tax (expense) benefit  | (7)                                     | (8)                                    | -            |     | (15)         | (7)                                     | (7)                                   | -            |     | (1          |  |
| PROFIT/(LOSS) FOR THE PERIOD  | 67                                      | 27                                     |              |     | 94           | 17                                      | 30                                    | -            |     |             |  |

### Notes:

- (1) (2) (3) Industrial Activities represents the enterprise without Financial Services. Industrial Activities includes Commercial and Specialty Vehicles and Powertrain segments, as well as the holding company Iveco Group N.V.
- Elimination of Financial Services' interest income earned from Industrial Activities. Elimination of Industrial Activities' interest expense to Financial Services.

## Iveco Group N.V.

Supplemental Consolidated Statements of Operations for the nine months ended 30th September 2023 and 2022 (Unaudited)

|   |   | Nine                  | months ended 30 | J 26 | ptember 2023 |   | NII                   | ne months ende | a 30" | September 202 |
|---|---|-----------------------|-----------------|------|--------------|---|-----------------------|----------------|-------|---------------|
| (€ million)   | Industrial<br>Activities <sup>(1)</sup> | Financial<br>Services | Eliminations    |      | Consolidated | Industrial<br>Activities <sup>(1)</sup> | Financial<br>Services | Eliminations   |       | Consolidate   |
| Net revenues  | 11,107                                  | 343                   | (114)           | (2)  | 11,336       | 9,810                                   | 182                   | (53)           | (2)   | 9,9           |
| Cost of sales   | 9,309                                   | 187                   | (114)           | (3)  | 9,382        | 8,560                                   | 78                    | (53)           | (3)   | 8,5           |
| Selling, general and administrative costs                                     | 688                                     | 63                    | -               |      | 751          | 616                                     | 45                    | -              |       | 6             |
| Research and development costs  | 435                                     | -                     | -               |      | 435          | 351                                     | -                     | -              |       | 3             |
| Result from investments:  | (7)                                     | 13                    | -               |      | 6_           | 1                                       | 11                    | -              |       |               |
| Share of the profit/(loss) of investees accounted for using the equity method | (7)                                     | 13                    | -               |      | 6            |   | 11                    | -              |       |               |
| Other income/(expenses) from investments                                      | -                                       | -                     | -               |      | -            | 1                                       | -                     | -              |       |               |
| Gains/(losses) on the disposal of nvestments                                  | -                                       | -                     | -               |      | _            | 33                                      | -                     | -              |       |               |
| Restructuring costs   | 12                                      | -                     | -               |      | 12           | 6                                       | -                     | -              |       |               |
| Other income/(expenses)   | (158)                                   | 4                     | -               |      | (154)        | (113)                                   | (8)                   | -              |       | (12           |
| EBIT  | 498                                     | 110                   |                 |      | 608          | 198                                     | 62                    |                |       | 2             |
| Financial income/(expenses)   | (254)                                   | -                     | -               |      | (254)        | (127)                                   | -                     | -              |       | (12           |
| PROFIT/(LOSS) BEFORE TAXES  | 244                                     | 110                   | -               |      | 354          | 71                                      | 62                    |                |       | 1             |
| ncome tax (expense) benefit   | (70)                                    | (30)                  | -               |      | (100)        | (52)                                    | (13)                  | -              |       | (6            |
| PROFIT/(LOSS) FOR THE PERIOD  | 174                                     | 80                    |                 |      | 254          | 19                                      | 49                    | _              |       |               |

## Notes:

- Industrial Activities represents the enterprise without Financial Services. Industrial Activities includes Commercial and Specialty Vehicles and Powertrain segments, as well as the holding company Iveco Group N.V. Elimination of Financial Services' interest income earned from Industrial Activities.

  Elimination of Industrial Activities' interest expense to Financial Services.
- (1) (2) (3)

Iveco Group N.V. Supplemental Consolidated Statement of Financial Position as of 30th September 2023 and 31st December 2022 (Unaudited)

|  | lad or r                                | Fig. 11               | 30 <sup>th</sup> | September 2023 | Lad CO                                  | Fine 1.7              | 31                     | st December 202 |
|--|---|-----------------------|------------------|----------------|---|-----------------------|------------------------|-----------------|
| (€ million)  | Industrial<br>Activities <sup>(1)</sup> | Financial<br>Services | Eliminations     | Consolidated   | Industrial<br>Activities <sup>(1)</sup> | Financial<br>Services | Eliminations           | Consolidate     |
| ASSETS   |   |                       |                  |                |   |                       |                        |                 |
| Intangible assets  | 1,695                                   | 16                    | -                | 1,711          | 1,496                                   | 15                    | -                      | 1,51            |
| Property, plant and equipment  | 3,056                                   | 1                     | -                | 3,057          | 3,096                                   | 1                     | -                      | 3,09            |
| Investments and other non-current financial assets:                                | 46                                      | 166                   | -                | 212            | 84                                      | 153                   | -                      | 23              |
| Investments accounted for using the equity method                                  | 16                                      | 153                   | -                | 169            | 10                                      | 140                   | -                      | 1               |
| Equity investments measured at fair<br>value through other comprehensive<br>income | 18                                      |                       |                  | 18             | 62                                      |                       |                        |                 |
| Other investments and non-current financial assets                                 | 12                                      | 13                    |                  | 25             | 12                                      | 13                    |                        |                 |
| Leased assets  | 15                                      | 50                    | -                | 65             | 19                                      | 51                    | -                      |                 |
| Deferred tax assets  | 625                                     | 70                    | -                | 695            | 622                                     | 78                    | -                      | 7               |
| Total Non-current assets   | 5,437                                   | 303                   |                  | 5,740          | 5,317                                   | 298                   | -                      | 5,6             |
| Inventories  | 3,848                                   | 2                     | -                | 3,850          | 2,838                                   | -                     | -                      | 2,8             |
| Trade receivables  | 341                                     | 28                    | (18)             | 351            | 334                                     | 18                    | (11)                   | 3               |
| Receivables from financing activities  | 840                                     | 5,176                 | (1,441)          | 4,575          | 772                                     | 4,758                 | (1,152) <sup>(3)</sup> | 4,3             |
| Current tax receivables  | 111                                     | 5                     | (30)             | 4) 86          | 120                                     | 5                     | (30)                   |                 |
| Other current receivables and financial assets                                     | 281                                     | 118                   | (26)             | 373            | 267                                     | 92                    | (20)                   | 3               |
| Prepaid expenses and other assets  | 67                                      | 13                    | -                | 80             | 58                                      | 10                    | -                      |                 |
| Derivative assets  | 32                                      | 2                     | (4)              | 5) 30          | 51                                      | 2                     | (3) (5)                |                 |
| Cash and cash equivalents  | 1,261                                   | 192                   | -                | 1,453          | 2,100                                   | 188                   | -                      | 2,2             |
| Total Current assets   | 6,781                                   | 5,536                 | (1,519)          | 10,798         | 6,540                                   | 5,073                 | (1,216)                | 10,3            |
| Assets held for sale   | 56                                      | -                     | -                | 56             | 1                                       | -                     | -                      |                 |
| TOTAL ASSETS   | 12,274                                  | 5,839                 | (1,519)          | 16,594         | 11,858                                  | 5,371                 | (1,216)                | 16,0            |
| EQUITY AND LIABILITIES   |   |                       |                  |                |   |                       |                        |                 |
| Total Equity   | 1,713                                   | 844                   |                  | 2,557          | 1,623                                   | 768                   | -                      | 2,3             |
| Provisions:  | 2,162                                   | 97                    | -                | 2,259          | 2,000                                   | 108                   | -                      | 2,1             |
| Employee benefits  | 478                                     | 12                    | -                | 490            | 495                                     | 15                    | ē                      | 5               |
| Other provisions   | 1,684                                   | 85                    | -                | 1,769          | 1,505                                   | 93                    | -                      | 1,5             |
| Debt:  | 1,361                                   | 4,793                 | (1,441)          | 4,713          | 1,173                                   | 4,412                 | (1,152) <sup>(3)</sup> | 4,4             |
| Asset-backed financing   | -                                       | 3,313                 | -                | 3,313          | -                                       | 3,149                 | -                      | 3,1             |
| Other debt   | 1,361                                   | 1,480                 | (1,441)          | 1,400          | 1,173                                   | 1,263                 | (1,152) <sup>(3)</sup> | 1,2             |
| Derivative liabilities   | 54                                      | 2                     | (4)              | 52             | 47                                      | 2                     | (3) (5)                |                 |
| Trade payables   | 3,735                                   | 32                    | (4)              | 3,763          | 3,660                                   | 32                    | (2) (3)                | 3,6             |
| Tax liabilities  | 24                                      | 45                    | (45)             | 4) 24          | 113                                     | 22                    | (28)                   | 1               |
| Deferred tax liabilities   | 23                                      | -                     | -                | 23             | 25                                      | -                     | -                      |                 |
| Other current liabilities  | 3,146                                   | 26                    | (25)             | 3,147          | 3,217                                   | 27                    | (31)                   | 3,2             |
| Liabilities held for sale  | 56                                      | -                     | -                | 56             | -                                       |                       | -                      |                 |
| Total Liabilities  | 10,561                                  | 4,995                 | (1,519)          | 14,037         | 10,235                                  | 4,603                 | (1,216)                | 13,6            |
| TOTAL EQUITY AND LIABILITIES   | 12,274                                  | 5,839                 | (1,519)          | 16,594         | 11,858                                  | 5,371                 | (1,216)                | 16,0            |

# Notes:

- Industrial Activities represents the enterprise without Financial Services. Industrial Activities includes Commercial and Specialty Vehicles and Powertrain segments, as well as the holding company Iveco Group N.V. This item includes the elimination of intercompany activity between Industrial Activities and Financial Services.

  This item includes the elimination of receivables/payables between Industrial Activities and Financial Services.

  This item includes the elimination of tax receivables/payables between Industrial Activities and Financial Services.

  This item includes the elimination of tax receivables/payables between Industrial Activities and Financial Services.

  This item includes the elimination of derivative assets/liabilities between Industrial Activities and Financial Services.
- (1) (2) (3) (4) (5)

Iveco Group N.V. Supplemental Consolidated Statement of Cash Flows for the nine months ended 30th September 2023 and 2022 (Unaudited)

| -   |   |                       | months ended 3 | 0th September 2023 |   |                       | ine months ende | d 30 <sup>th</sup> September 202 |
|---|---|-----------------------|----------------|--------------------|---|-----------------------|-----------------|----------------------------------|
| (€ million)   | Industrial<br>Activities <sup>(1)</sup> | Financial<br>Services | Eliminations   | Consolidated       | Industrial<br>Activities <sup>(1)</sup> | Financial<br>Services | Eliminations    | Consolidated                     |
| A) CASH AND CASH<br>EQUIVALENTS AT BEGINNING OF   | 7.00.7.100                              |                       |                |                    | 7.00.7.00                               |                       |                 | 0000                             |
| THE PERIOD  | 2,100                                   | 188                   |                | 2,288              | 726                                     | 171                   | -               | 89                               |
| B) CASH FLOWS FROM/(USED IN) OPERATING ACTIVITIES:  |   |                       |                |                    |   |                       |                 |                                  |
| Profit/(loss) for the period  | 174                                     | 80                    | -              | 254                | 19                                      | 49                    | -               | 6                                |
| Amortization and depreciation (net of vehicles sold under buy-back commitments and operating leases)  | 430                                     | 2                     |                | 432                | 414                                     | 1                     |                 | 41:                              |
| (Gains)/losses on disposal of non-<br>current assets (net of vehicles sold                            | 400                                     |                       |                | 402                |   |                       |                 | 711                              |
| under buy-back commitments)   | (8)                                     | -                     | -              | (8)                | (50)                                    | -                     | =               | (50                              |
| Other non-cash items  | 7                                       | (28)                  | -              | (21)               | (1)                                     | 1                     | -               |                                  |
| Dividends received  | 24                                      | -                     | (21)           | (2)                | 22                                      | -                     | (22)            | (2)                              |
| Change in provisions  | 185                                     | (12)                  | -              | 173                | 35                                      | 14                    | _               | 4                                |
| Change in deferred income taxes   | (13)                                    | 8                     | -              | (5)                | (37)                                    | (6)                   |                 | (43                              |
| Change in items due to buy-back commitments (a)   | (24)                                    | (6)                   | -              | (30)               | -                                       | 10                    | -               | 1                                |
| Change in operating lease items (b)   | (2)                                     | (12)                  | -              | (14)               | 2                                       | (15)                  | -               | (1:                              |
| Change in working capital   | (1,079)                                 | (10)                  | _              | (1,089)            | (491)                                   | 34                    | -               | (457                             |
| TOTAL   | (306)                                   | 22                    | (21)           | (305)              | (87)                                    | 88                    | (22)            | (2-                              |
| C) CASH FLOWS FROM/(USED IN) INVESTING ACTIVITIES:  | (***)                                   |                       | ( )            | (****)             |   |                       | ,               | ,                                |
| Investments in:   |   |                       |                |                    |   |                       |                 |                                  |
| Property, plant and equipment and intangible assets (net of vehicles sold under buy-back commitments  |   |                       |                |                    |   |                       |                 |                                  |
| and operating leases)   | (539)                                   | (2)                   | -              | (541)              | (436)                                   | -                     | -               | (43)                             |
| Consolidated subsidiaries and other equity investments  | (21)                                    | -                     | -              | (21)               | (24)                                    | -                     | 4               | (3)                              |
| Proceeds from the sale of non-<br>current assets (net of vehicles sold<br>under buy-back commitments) | 15                                      | -                     | -              | 15_                | 15                                      | -                     | -               | 1                                |
| Net change in receivables from financing activities   | 18                                      | (252)                 |                | (234)              | 41                                      | (406)                 |                 | (36                              |
| Change in other current financial   | 10                                      | (232)                 |                | (234)              | 41                                      | (400)                 | <del>-</del>    | (303                             |
| assets  | 12                                      | -                     | -              | 12                 | 28                                      | -                     | -               | 2                                |
| Other changes   | 216                                     | (121)                 | -              | 95                 | 581                                     | 64                    | -               | 64                               |
| TOTAL   | (299)                                   | (375)                 |                | (674)              | 205                                     | (342)                 | 4               | (13:                             |
| D) CASH FLOWS FROM/(USED IN)<br>FINANCING ACTIVITIES:   |   |                       |                |                    |   |                       |                 |                                  |
| Net change in debt and derivative assets/liabilities  | (70)                                    | 378                   | -              | 308                | 428                                     | 292                   | -               | 72                               |
| Capital increase  | -                                       | _                     |                |                    |   | 4                     | (4)             | (3)                              |
| Dividends paid  | -                                       | (21)                  | 21             | (2)                |   | (22)                  | 22              | (2)                              |
| Purchase of treasury shares   | (39)                                    | -                     | -              | (39)               |   | -                     | -               |                                  |
| TOTAL   | (109)                                   | 357                   | 21             | 269                | 428                                     | 274                   | 18              | 72                               |
| Translation exchange differences  | (125)                                   | -                     | -              | (125)              | 28                                      | -                     | -               | 2                                |
| E) TOTAL CHANGE IN CASH AND   |   |                       |                |                    |   |                       |                 |                                  |
| CASH EQUIVALENTS  | (839)                                   | 4                     | -              | (835)              | 574                                     | 20                    | •               | 59                               |
| F) CASH AND CASH<br>EQUIVALENTS AT END OF THE   |   |                       |                |                    |   |                       |                 |                                  |

Notes:

(a) Cash generated from the sale of vehicles under buy-back commitments, net of amounts included in Profit/(loss), is recognised under operating activities in a single line item, which includes changes in working capital, capital expenditure, depreciation and impairment losses.

(b) Cash from operating lease is recognised under operating activities in a single line item, which includes capital expenditure, depreciation, write-downs and changes in inventory.

Industrial Activities represents the enterprise without Financial Services. Industrial Activities includes Commercial and Specialty Vehicles and Powertrain segments, as well as the holding company Iveco Group N.V. This item includes the elimination of dividend from Financial Services to Industrial Activities.

This item includes the elimination of paid capital from Industrial Activities to Financial Services. (1) (2) (3)

# Other Supplemental Financial Information (Unaudited)

# Reconciliation of EBIT to Adjusted EBIT by segment

|                         |   |            |   |                                   | Three mo              | nths ended 30th Septe | mber 2023 |
|-------------------------|---|------------|---|-----------------------------------|-----------------------|-----------------------|-----------|
|                         | Commercial<br>and Specialty<br>Vehicles | Powertrain | Unallocated items,<br>eliminations and<br>other | Total<br>Industrial<br>Activities | Financial<br>Services | Eliminations          | Total     |
| EBIT                    | 196                                     | 50         | (75)  | 171                               | 35                    | -                     | 206       |
| Adjustments:            |   |            |   |                                   |                       |                       |           |
| Restructuring costs     | 1                                       | 3          | -   | 4                                 | -                     | -                     | 4         |
| Other discrete items(1) | -                                       | -          | 5   | 5                                 | (2)                   | -                     | 3         |
| Adjusted FRIT           | 197                                     | 53         | (70)  | 180                               | 33                    | _                     | 213       |

### Three months ended 30th September 2022

|                         | Commercial<br>and Specialty<br>Vehicles | Powertrain | Unallocated items,<br>eliminations and<br>other | Total<br>Industrial<br>Activities | Financial<br>Services | Eliminations | Total |
|-------------------------|---|------------|---|-----------------------------------|-----------------------|--------------|-------|
| EBIT                    | 76                                      | 34         | (21)  | 89                                | 37                    | -            | 126   |
| Adjustments:            |   |            |   |                                   |                       |              |       |
| Restructuring costs     | 2                                       | -          | -   | 2                                 | -                     | -            | 2     |
| Other discrete items(1) | -                                       | -          | (27)  | (27)                              | -                     | -            | (27)  |
| Adjusted EBIT           | 78                                      | 34         | (48)  | 64                                | 37                    |              | 101   |

In the three months ended 30<sup>th</sup> September 2023, this item mainly includes €3 million positive impact from the release of provisions related to the Russia and Ukraine conflict, and €4 million separation costs related to the spin-off of the liveco Group business. In the three months ended 30<sup>th</sup> September 2022, this item primarily included a gain of €36 million on the final step of Chinese joint ventures' restructuring and €8 million separation costs.

# Reconciliation of EBIT to Adjusted EBIT by segment

|                         |   |            |   |                                   | Nine mo               | nths ended 30 <sup>th</sup> Septe | mber 2023 |
|-------------------------|---|------------|---|-----------------------------------|-----------------------|-----------------------------------|-----------|
|                         | Commercial<br>and Specialty<br>Vehicles | Powertrain | Unallocated items,<br>eliminations and<br>other | Total<br>Industrial<br>Activities | Financial<br>Services | Eliminations                      | Total     |
| EBIT                    | 569                                     | 175        | (246)   | 498                               | 110                   | -                                 | 608       |
| Adjustments:            |   |            |   |                                   |                       |                                   |           |
| Restructuring costs     | 7                                       | 5          | -   | 12                                | -                     | -                                 | 12        |
| Other discrete items(1) | -                                       | -          | 70  | 70                                | (14)                  | -                                 | 56        |
| Adjusted EBIT           | 576                                     | 180        | (176)   | 580                               | 96                    | -                                 | 676       |

# Nine months ended 30th September 2022

|                                     | Commercial<br>and Specialty<br>Vehicles | Powertrain | Unallocated items,<br>eliminations and<br>other | Total<br>Industrial<br>Activities | Financial<br>Services | Eliminations | Tota |
|-------------------------------------|---|------------|---|-----------------------------------|-----------------------|--------------|------|
| EBIT                                | 196                                     | 126        | (124)   | 198                               | 62                    | •            | 260  |
| Adjustments:                        |   |            |   |                                   |                       |              |      |
| Restructuring costs                 | 6                                       | -          | -   | 6                                 | -                     | -            | (    |
| Other discrete items <sup>(1)</sup> | 47                                      | -          | (14)  | 33                                | 22                    | -            | 5    |
| Adjusted EBIT                       | 249                                     | 126        | (138)   | 237                               | 84                    | •            | 32   |

<sup>(1)</sup> In the nine months ended 30<sup>th</sup> September 2023, this item mainly includes €43 million from the acquisition of full ownership of Nikola Iveco Europe GmbH (now renamed EVCO GmbH), €12 million costs related to certain claims arising from the EU Commission's 2016 antitrust settlement decision, as well as €8 million positive impact from the release of provisions related to the Russia and Ukraine conflict, and €7 million separation costs. In the nine months ended 30<sup>th</sup> September 2022, this item primarily included €53 million charge in connection with our Russian and Ukrainian operations, primarily due to the impairment of certain assets, €14 million related to the first-time adoption of hyperinflationary accounting in Türkiye, €18 million separation costs, €4 million related to the impairment of certain assets held for sale and a gain of €36 million on the final step of Chinese joint ventures' restructuring.

# Other Supplemental Financial Information

# Reconciliation of Total (Debt) to Net Cash (Debt) (€ million)

|  |                                 | Consolidated          | Indi                   | ustrial Activities    | Fi                                 | nancial Services      |
|--|---------------------------------|-----------------------|------------------------|-----------------------|------------------------------------|-----------------------|
|  | 30 <sup>th</sup> September 2023 | 31st December<br>2022 | 30th September<br>2023 | 31st December<br>2022 | 30 <sup>th</sup> September<br>2023 | 31st December<br>2022 |
| Third party (debt)                                       | (4,500)                         | (4,156)               | (708)                  | (739)                 | (3,792)                            | (3,417)               |
| Intersegment notes payable <sup>(1)</sup>                | -                               | -                     | (647)                  | (432)                 | (794)                              | (720)                 |
| (Debt) payable to CNH Industrial (2)                     | (213)                           | (277)                 | (6)                    | (2)                   | (207)                              | (275)                 |
| Total (Debt)   | (4,713)                         | (4,433)               | (1,361)                | (1,173)               | (4,793)                            | (4,412)               |
| Cash and cash equivalents                                | 1,453                           | 2,288                 | 1,261                  | 2,100                 | 192                                | 188                   |
| Intersegment financial receivables(1)                    | -                               | -                     | 794                    | 720                   | 647                                | 432                   |
| Financial receivables from CNH Industrial <sup>(3)</sup> | 72                              | 146                   | 40                     | 50                    | 32                                 | 96                    |
| Other current financial assets <sup>(4)</sup>            | 13                              | 26                    | 13                     | 26                    | -                                  | -                     |
| Derivatives assets <sup>(5)</sup>                        | 30                              | 50                    | 32                     | 51                    | 2                                  | 2                     |
| Derivatives liabilities <sup>(5)</sup>                   | (52)                            | (46)                  | (54)                   | (47)                  | (2)                                | (2)                   |
| Net Cash (Debt) <sup>(6)</sup>                           | (3,197)                         | (1,969)               | 725                    | 1,727                 | (3,922)                            | (3,696)               |

- As a result of the role played by the central treasury, debt for Industrial Activities also includes funding raised by the central treasury on behalf of Financial Services (included under Intersegment As a result of the layer of the learned reasons, deut of initiational articles and the layer of the layer of
- This item includes payables related to purchases of receivables or collections with settlement in the following days. This item includes receivables related to sales of receivables or collections with settlement in the following days.

- This item includes short-term deposits and investments towards high-credit rating counterparties.

  Derivative assets and Derivative liabilities include, respectively, the positive and negative fair values of derivative financial instruments.

  The net intersegment receivable/(payable) balance recorded by Financial Services relating to Industrial Activities was €(147) million and €(288) million as of 30<sup>th</sup> September 2023 and 31<sup>st</sup> December 2022, respectively.

# Reconciliation of Cash and cash equivalents to Available liquidity

| (€ million) |  |  |
|-------------|--|--|
|             |  |  |

|  | 30th September 2023 | 30th June 2023 | 31st December 2022 |
|--|---------------------|----------------|--------------------|
| Cash and cash equivalents                                | 1,453               | 1,701          | 2,288              |
| Undrawn committed facilities                             | 2,000               | 2,006          | 2,000              |
| Other current financial assets <sup>(1)</sup>            | 13                  | 14             | 26                 |
| Financial receivables from CNH Industrial <sup>(2)</sup> | 40                  | 43             | 50                 |
| Available liquidity                                      | 3,506               | 3,764          | 4,364              |

- This item includes short-term deposits and investments towards high-credit rating counterparties.
- This item includes financial receivables from CNH Industrial deriving from financing activities and sale of trade receivables.

# Other Supplemental Financial Information (Unaudited)

| in Net Cash (Debt) of Indu<br>) | strial Activities |   |                      |                          |
|---------------------------------|-------------------|---|----------------------|--------------------------|
| Nine months ended 3             | 0th September     |   | Three months ended 3 | 0 <sup>th</sup> Septembe |
| 2023                            | 2022              |   | 2023                 | 202                      |
| 1,727                           | 1,063             | Net Cash (Debt) of Industrial Activities at beginning of period                         | 1,166                | 62                       |
| 580                             | 237               | Adjusted EBIT of Industrial Activities  | 180                  | 6                        |
| 430                             | 414               | Depreciation and Amortization   | 147                  | 13                       |
| 175                             | 168               | Depreciation of assets under operating leases and assets sold with buy-back commitments | 60                   | 5                        |
| (125)                           | (99)              | Cash interest and taxes   | (23)                 | (4                       |
| (287)                           | (316)             | Changes in provisions and similar <sup>(1)</sup>  | (3)                  | (6                       |
| (1,079)                         | (491)             | Change in working capital   | (579)                | (23                      |
| (306)                           | (87)              | Operating cash flow of Industrial Activities  | (218)                | (9                       |
| (539)                           | (436)             | Investments in property, plant and equipment, and intangible assets <sup>(2)</sup>      | (210)                | (18                      |
| 8                               | 14                | Other changes   | 53                   | 4                        |
| (837)                           | (509)             | Free Cash Flow of Industrial Activities   | (375)                | (23:                     |
| (39)                            | -                 | Capital increases, dividends and share buy-backs  | (18)                 |                          |
| (126)                           | 7                 | Currency translation differences and other  | (48)                 | 16                       |
| (1,002)                         | (502)             | Change in Net Cash (Debt) of Industrial Activities                                      | (441)                | (6                       |
| 725                             | 561               | Net Cash (Debt) of Industrial Activities at end of period                               | 725                  | 56                       |

<sup>(2)</sup> Excluding assets sold under buy-back commitments and assets under operating leases.

| Nine months ended 3 | 30th September |  | Three months ended 3 | 0 <sup>th</sup> Septembe |
|---------------------|----------------|--|----------------------|--------------------------|
| 2023                | 2022           | _  | 2023                 |                          |
| (305)               | (21)           | Net cash provided by (used in) Operating Activities  | (203)                | (33                      |
| (1)                 | (66)           | Less: Cash flows from Operating Activities of Financial Services net of eliminations         | (15)                 | (57                      |
| (306)               | (87)           | Operating cash flow of Industrial Activities   | (218)                | (90                      |
| (539)               | (436)          | Investments in property, plant and equipment, and intangible assets of Industrial Activities | (210)                | (189                     |
| 8                   | 14             | Other changes <sup>(1)</sup>   | 53                   | 4                        |
| (837)               | (509)          | Free Cash Flow of Industrial Activities  | (375)                | (232                     |

# Other Supplemental Financial Information (Unaudited)

Reconciliation of Adjusted net profit/(loss) and Adjusted income tax (expense) benefit to Consolidated Profit/(loss) and Income tax (expense) benefit and calculation of Adjusted diluted EPS and Adjusted ETR (€ million, except per share data)

| Nine months end                 | led 30th September          |  | Three months ended 30 | ) <sup>th</sup> September |
|---------------------------------|-----------------------------|--|-----------------------|---------------------------|
| 2023                            | 2022                        | <u> </u>   | 2023                  | 2022                      |
| 254                             | 68                          | Profit /(loss)   | 94                    | 47                        |
| 68                              | 61                          | Adjustments impacting Profit/ (loss) before income tax (expense) benefit (a)                         | 7                     | (25)                      |
| (19)                            | 3                           | Adjustments impacting Income tax (expense) benefit (b)   | (17)                  | 8                         |
| 303                             | 132                         | Adjusted net Profit/ (loss)  | 84                    | 30                        |
| 292                             | 122                         | Adjusted net Profit/ (loss) attributable to Iveco Group N.V.   | 76                    | 28                        |
| 274                             | 272                         | Weighted average shares outstanding – diluted (million)  | 273                   | 273                       |
| 1.07                            | 0.45                        | Adjusted diluted EPS (€)   | 0.28                  | 0.10                      |
| 354                             | 133                         | Profit/ (loss) before income tax (expense) benefit   | 109                   | 61                        |
| 68                              | 61                          | Adjustments impacting Profit/ (loss) before income tax (expense) benefit (a)                         | 7                     | (25)                      |
| 422                             | 194                         | Adjusted Profit/ (loss) before income tax (expense) benefit (A)                                      | 116                   | 36                        |
| (100)                           | (65)                        | Income tax (expense) benefit   | (15)                  | (14)                      |
| (19)                            | 3                           | Adjustments impacting Income tax (expense) benefit (b)   | (17)                  | 8                         |
| (119)                           | (62)                        | Adjusted Income tax (expense) benefit (B)  | (32)                  | (6)                       |
| 28%                             | 32%                         | Adjusted Effective Tax Rate (Adjusted ETR) (C=B/A)   | 28%                   | 17%                       |
| a) Adjustments im               | pacting Profit/(loss        | ) before income tax (expense) benefit  |                       |                           |
| 12                              | 6                           | Restructuring costs  | 4                     | 2                         |
| 7                               | 18                          | Spin-off costs   | 4                     | 8                         |
| (8)                             | 53                          | Impacts from Russia and Ukraine conflict   | (3)                   | -                         |
| 43                              | -                           | Acquisition of full ownership of Nikola Iveco Europe GmbH  | -                     | -                         |
| 12                              | -                           | Costs related to certain claims arising from the EU Commission's 2016 antitrust settlement           | -                     | -                         |
|                                 | 4                           | Impairment of certain assets held for sale   |                       | 1                         |
| -                               | (36)                        | Gain on the final step of Chinese joint ventures' restructuring                                      |                       | (36)                      |
|                                 | 14                          | First time adoption of hyperinflationary accounting in Türkiye                                       |                       | -                         |
| 2                               | 2                           | Other  | 2                     | -                         |
| 68                              | 61                          | Total  | 7                     | (25)                      |
| b) Adjustments im               | pacting Income tax          | (expense) benefit  |                       |                           |
| (20)                            | (6)                         | Tax effect of adjustments impacting Profit/(loss) before income tax (expense) benefit <sup>(1)</sup> | (18)                  | 3                         |
| -                               | 4                           | Valuation allowance on Russian deferred tax assets   | -                     | -                         |
| 1                               | 5                           | Other  | 1                     | 5                         |
| (19)                            | 3                           | Total  | (17)                  | 8                         |
| (*) This item includes an adjus | stment for €(17) million, i | recorded in Q3 2023, related to the acquisition of full ownership of Nikola Iveco Europe Gr          | mbH.                  |                           |

# Translation of financial statements denominated in a currency other than the Euro

The principal exchange rates used to translate into Euro the financial statements prepared in currencies other than the Euro were as follows:

|                   | Nine months ende | d 30 <sup>th</sup> September 2023 |                       | Nine months ended 30th September 2022 |                              |
|-------------------|------------------|-----------------------------------|-----------------------|---------------------------------------|------------------------------|
| •                 | Average          | At 30 <sup>th</sup> September     | At 31st December 2022 | Average                               | At 30 <sup>th</sup> Septembe |
| U.S. dollar       | 1.083            | 1.059                             | 1.067                 | 1.064                                 | 0.97                         |
| Pound sterling    | 0.871            | 0.865                             | 0.887                 | 0.847                                 | 0.88                         |
| Swiss franc       | 0.978            | 0.967                             | 0.985                 | 1.012                                 | 0.95                         |
| Brazilian real    | 5.425            | 5.299                             | 5.568                 | 5.462                                 | 5.29                         |
| Polish Zloty      | 4.584            | 4.636                             | 4.690                 | 4.673                                 | 4.87                         |
| Czech Koruna      | 23.830           | 24.339                            | 24.116                | 24.625                                | 24.54                        |
| Argentine peso(1) | 370.790          | 370.790                           | 188.906               | 143.598                               | 143.59                       |
| Turkish lira(2)   | 29.057           | 29.057                            | 19.953                | 18.156                                | 18.15                        |

From 1st July 2018, Argentina's economy was considered to be hyperinflationary. After the same date, transactions for entities with the Argentine peso as the functional currency were translated using the (1)

Closing spot rate.
As of 30th June 2022, the Company applied the hyperinflationary accounting in Türkiye, with effect from 1st January 2022. After 1st January 2022, transactions for entities with the Turkish lira as the functional currency were translated using the closing spot rate.